CANADA-AFRICA STUDY EXCHANGE & CITY-TO-CITY COOPERATION
PRELIMINARY TECHNICAL FRAMEWORK MATRIX
OCTOBER 2006

Canadian city/region: Kitchener-Waterloo African city: Dar es Salaam	Tools (Tool development; useful publications...)	Partnership (Partnership with institutions e.g. police, private sector; communities)	Policy/strategy (Integration of safety into municipal operations; financing; communication...)	Training (Understanding of tools, tool application...)	Institutionalization (Responsible persons/depts. for management of Technical Co-operation; sustainability systems/ mechanisms; accountability systems/ mechanisms....)
Priorities for Dar es Salaam	**Capacity Building:** - Development of training and audit tools, manual and models on community partnership focusing on groups at risk (youth and women). - Development of guidelines to establish urban safety programmes for new municipalities. - Urban safety documentation and publications to be systematically adopted from early stage of safety initiative/ programme.	**Institutional/Partnership arrangements:** - Creation and strengthening links of nat'l, regional, and int'l institutions with local safety actors e.g. neighbourhood associations, CBOs, and private sector. **Environmental Design, Development and Management of public spaces** - Participation of urban stakeholders (including Business Community) on the development, audit and management of urban public open spaces. **Renovation of physical infrastructure:** - Building/ strengthening partnerships between local authorities and	**Resource Mobilization** - Creating national/local governments grant allocation mechanisms to support neighborhood associations, youth groups etc - Creating avenues for resources for local safety initiatives e.g. special tax, service fees, fundraising activities, donations, municipal development funds, donor contribution through JAS, etc. **Environmental Design, Development and Management of public spaces** --Methods for integrating CPTED principles in urban planning/design	**Capacity Building:** - Training and retraining of staff in Local Authorities, Police, national government, and Community leaders and stakeholders on urban safety issues, governance, human rights, gender issues, environmental management. **Policing Issues:** - Enhancement of City Auxilliary (Municipal) Policing. Follow up on their basic needs such as promotions, in house training, study exchanges. **Environmental Design, Development and Management of public spaces** - Inclusion of CPTED in training curricula	**Institutional arrangements:** - Development of models/ programmes for support to local authorities by stakeholders - formal and informal arrangements (MOU's and Affiliation agreements)

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		private sector, individuals, central government (incentives for PPP) for improvement of: Community Centers, Recreational facilities, Training institutes, and Street lighting, street naming, urban landscape, parks and gardens, proper location of petty traders/vendors. **Policing Issues:** - Enhancement of Community Policing and private sector involvement/support in policing initiatives.	approval processes. - Adoption of a more inclusive/participatory planning to include all sectors i.e. the police, community members, the disabled and aged at planning stage.	in colleges dealing with design, management and crime prevention/safety. - Training on safety audits - Training on entrepreneurship to income generating groups, - Basic training on security management to neighbourhood watch groups (sungusungu)	
Other issues	- Support for consolidation of programme activities – monitoring tools, documentation formats, website design and dissemination.	**Development and Execution of Social Programmes:** - Capacity Building targeting youth, aged and disabled on counseling, skills building, entrepeneurship, recreation and rehabilitation.			