



Eighteenth session
Nairobi, 12-16 February 2001
Item 7 of the provisional agenda *

**WORK PROGRAMME OF THE UNITED NATIONS CENTRE FOR HUMAN
SETTLEMENTS (HABITAT) FOR THE BIENNIUM 2002-2003 AND
BUDGET OF THE UNITED NATIONS HABITAT AND
HUMAN SETTLEMENTS FOUNDATION FOR
THE BIENNIUM 2002-2003**

AMENDMENTS TO THE PROPOSED WORK PROGRAMME OF THE UNITED NATIONS
CENTRE FOR HUMAN SETTLEMENTS (HABITAT) FOR THE BIENNIUM 2002-2003

Note by the Executive Director

Summary

1. In May 1999, during the seventeenth session of the Commission on Human Settlements, UNCHS (Habitat) introduced a new strategic vision, which was endorsed by the Commission through its resolution 17/7, "Revitalization of the Habitat Centre". The strategic vision was accompanied by a new organizational structure, which was approved by the Secretary-General in his bulletin on the organization of UNCHS (Habitat) of 23 December 1999 (ST/SGB/1999/22). The achievements realized since mid-1999 are described in the "Report of the Bureau of the Commission on Human Settlements on the revitalization of the United Nations Centre for Human Settlements (Habitat)" (HS/C/18/2/Add.4), annex I. However, a recent assessment by the new Executive Director, in consultation with the senior management, has identified a number of areas that need to be strengthened in order to implement the Centre's mandate and work programme more effectively. The most important are: first, enhanced capacity in monitoring the implementation of the Habitat Agenda and of human settlements conditions in general; second, improved capacity in coordination of knowledge-building and research; third, greater cohesion, focus and momentum in the area of training and capacity-building; fourth, enhanced capacity in the area of urban economic analysis and policy-making, as well as in the rural dimension of human settlements; and fifth, more effective and better-coordinated administration, especially in financial management, internal oversight, internal monitoring and evaluation and information management.

2. In order to address these needs, the Executive Director wishes to propose, in the annex to the present note, a number of amendments to the proposed work programme of UNCHS (Habitat) for the biennium

* HS/C/18/1.

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2002-2003 (HS/C/18/8). The amendments also take into account changes to the Centre's medium-term plan for the period 2002-2005 recommended by the Committee for Programme and Coordination and endorsed by the General Assembly through its resolution 55/234 of 23 December 2000, as well as the observations contained in the report of the Bureau of the Commission (HS/C/18/2/Add.4). Five amendments are proposed:

- (a) Reformulation of objective (b) of subprogramme 2, so as to reflect training and capacity-building activities, and the addition of related outputs;
- (b) The addition of two objectives (i and h) to subprogramme 2, the first on urban economy and rural-urban linkages and the second on municipal finance, including their related "expected accomplishments", "indicators of achievement" and "outputs";
- (c) Amendment of the title of subprogramme 2, in accordance with General Assembly resolution 55/234;
- (d) The addition of the Global Report on Human Settlements to the list of biennial outputs so as to improve the delivery of monitoring and knowledge-building results, in accordance with General Assembly resolution 55/194;
- (e) Amendments to the work programme annex, on the "Relationship between objectives and outputs or services, and organizational responsibility for implementation of subprogramme objectives"; so as to reflect proposed organizational adjustments necessitated by the above-mentioned additional subprogramme objectives and outputs, the most important of which are the elevation of the Urban Secretariat to a division for research, monitoring and coordination, the creation of branches for training and capacity-building and for urban economy and finance, and the establishment of a strengthened Office of the Deputy Executive Director (separate from the office of the Director of the Global Division) for the coordination of administration. The work programme implementation responsibilities of the Centre's organizational units, as well as their resource requirements, are further detailed in document HS/C/18/BD/4.

AnnexAMENDMENTS TO THE PROPOSED WORK PROGRAMME OF THE UNITED NATIONS
CENTRE FOR HUMAN SETTLEMENTS FOR THE BIENNIUM 2002-2003

The proposed amendments to the work programme are set out below in four categories: additional subprogramme objectives, additional outputs, miscellaneous amendments and amendments to the annex.

A. Additional subprogramme objectivesParagraph 15

After objective (g) insert

Objective (h): To promote better understanding of urban economic conditions and urban-rural linkages, and contribute to the formulation of improved policies, strategies and programmes

Expected accomplishments	Indicators of achievement
1. Better understanding of urban economic conditions and policy trends, especially poverty, and strategies for promoting capital investment and creating employment	☐ Quality of workshop papers and discussions, and of follow-up plans
2. Better understanding of urban informal sector conditions and trends and related urban planning and management policies	☐ Quality of research, as reflected in pre-publication peer review reports, as well as of workshop discussions and follow-up plans
3. Improved understanding of urban-rural linkages, especially the impact of urbanization on rural areas, and of related regional planning and management policies	☐ Quality of research, as reflected in pre-publication peer review reports

Objective (i): To promote better understanding of local government finance and contribute to the formulation of improved policies, strategies and programmes

Expected accomplishments	Indicators of achievement
1. Improved understanding of systems for financing, pricing and managing municipal services, including public-private partnerships	☐ Quality of research, as reflected in pre-publication peer review reports
2. Availability of high-quality and practical municipal management and finance tools for use by urban local authorities	☐ Quality and usability of municipal management and finance tools, as reflected in observations by potential and actual users
3. Use by urban local authorities of UNCHS advice regarding improved municipal legislation on finance and management	☐ Number of governments and local authorities requesting UNCHS assistance with respect to municipal legislation on finance and management

B. Additional outputs

Paragraph 10, section B.3

After output * (f), add

- (g) Review of lessons and experience from housing finance operations in developed and developing countries.

Paragraph 10, section C.2

After output * (a), add

- (b) Regional training of trainers and advisers to strengthen institutions and organizations involved in pro-poor slum-upgrading programmes.

Paragraph 16, section B (a)

After output * (i), add

- (ii) Global Report on Human Settlements (2003).

Paragraph 16, section B (c)

After output * (vii), add

- (viii) Report on regulatory constraints on the contributions of the informal economy to urban economic development and poverty eradication, within the framework of good urban governance;
- (ix) Financing, pricing and management of municipal services: comparative evaluation of systems, including public-private partnerships;
- (x) Manuals, handbooks and other tools for capacity-building in local leadership and urban management.

Paragraph 16, section B (d)

After output * (i), add

- (ii) Workshop on the impact of macroeconomic variables and policies on urban capital investments, employment generation and income enhancement;
- (iii) Interregional seminar on strategies for improving the environment for and enhancing the productivity of the informal sector, including micro- and small-scale enterprises.

Paragraph 16, section 3

For 3. Technical cooperation

read C. Technical cooperation

After subparagraph (a)(iii) insert

* Use either "subparagraph" or "output", consistently.

(b) Group training (seminars, workshops, symposia):

- (i) Regional training of trainers and advisers to strengthen operational institutions and organizations in human settlements governance and urban development;
- (ii) Training and action-planning workshops for national professionals and officials involved in sustainable human settlements management and development.

For (b) Field projects (country, regional interregional):

read (c) Field projects (country, regional, interregional):

After output* (c) (iv), add

- (v) Support to national capacity-building institutions through joint strategic planning, strengthening of their own effectiveness and development of learning tools.

C. Miscellaneous amendments and corrections

Page 1

The titles of the report should read

**WORK PROGRAMME OF THE UNITED NATIONS CENTRE FOR HUMAN
SETTLEMENTS (HABITAT) FOR THE BIENNIUM 2002-2003 AND
BUDGET OF THE UNITED NATIONS HABITAT AND HUMAN
SETTLEMENTS FOUNDATION FOR THE BIENNIUM 2002-2003**

**PROPOSED WORK PROGRAMME OF THE UNITED NATIONS CENTRE FOR HUMAN
SETTLEMENTS (HABITAT) FOR THE BIENNIUM 2002-2003**

Report of the Executive Director

Summary, paragraph 2, line 2

For Global Campaign for Security of Tenure

read Global Campaign For Secure Tenure

Summary, paragraph 4, line 5

For sustainable urban development

read sustainable human settlements development

Table of contents

For III. SUSTAINABLE URBAN DEVELOPMENT

read III. SUSTAINABLE HUMAN SETTLEMENTS DEVELOPMENT

Paragraph 2, line 3

* Use either "subparagraph" or "output", consistently.

For Sustainable Urban Development

read Sustainable Human Settlements Development

Paragraph 5, line 10

For mobility, fourth,

read mobility; fourth,

Paragraph 6, last line

For three general clusters

read three general thematic clusters

Paragraph 9 objective (e), first indicator of achievement, line 1

At the end of the line insert

the 2003 Global Report on Human Settlements,

Paragraph 9

Objective (f) should read

To contribute to Centre-wide consistency and continuity on cross-cutting policy issues (including gender and capacity-building), norms and tools, and information strategy

Paragraph 9, objective (g)

The third indicator of achievement should read

Number of shelter programmes and projects of other organizations facilitated by UNCHS, and quantity of financial resources for shelter development leveraged from other organizations

Paragraph 10, section 3 (f), line 1

Delete reduction

Page 11, line 1

The title of subprogramme 2 should read

SUSTAINABLE HUMAN SETTLEMENTS DEVELOPMENT

Paragraph 11, line 2

For Sustainable Urban Development

read Sustainable Human Settlements Development

Paragraph 11, lines 7 to 9

For second, to assist in strengthening the capacity of local authorities through promotion and support of decentralization policies, legislation and programmes and improved municipal management and finance;

read second, to assist in strengthening the management capacity of local authorities through training and organizational development, as well as promotion and support of decentralization policies, legislation and programmes;

Paragraph 11, penultimate line

Delete and,

Paragraph 11, last line

After authorities

Add

; eighth, to promote better understanding of urban economic conditions and urban-rural linkages, and contribute to the formulation of improved policies, strategies and programmes; and, ninth, to promote better understanding of local government finance and contribute to the formulation of improved policies, strategies and programmes

Paragraph 12

For the existing text substitute

The central focus of the subprogramme will be the Global Campaign on Urban Governance, through which norms of good urban governance will be promoted and local authorities strengthened. The subprogramme's work will be organized into four general thematic clusters: urban governance; urban economy and finance; environment; and disaster management.

Paragraph 13, line 15

For Global Campaign for Good Urban Governance

read Global Campaign on Urban Governance

Paragraph 13, last line

For Global Campaign for Urban Governance

read Global Campaign on Urban Governance

Paragraph 15, objective (b)

For the existing text substitute

To assist in strengthening the management capacity of local authorities through training and organizational development, as well as through promotion and support of decentralization policies, legislation and programmes

Paragraph 15, objective (b), expected accomplishment 2

Delete and increase municipal revenue

Paragraph 15, objective (b), second indicator of achievement

Delete and municipal finance

Paragraph 15, objective (e), expected accomplishment 1, line 3

For shelter read urban

Paragraph 15, objective (e), first indicator of achievement, line 1

At the end of the line insert

the 2003 Global Report on Human Settlements,

Paragraph 17

The first two sentences should read

Implementation of the two subprogrammes will be supported through a number of services, including: programme planning, monitoring and evaluation; financial management and fund-raising; human resource development planning; servicing of intergovernmental and inter-agency meetings; and management of information and communication. Programme support services are provided by: the Office of Executive Direction; the Office of Programme Support, Internal Oversight and Legal Affairs; project backstopping staff in the regional offices; and, in the case of administrative support, the Division of Administrative Services of the United Nations Office at Nairobi (UNON).

D. Amendments to the annex

Section A, subsection 1 (Shelter Branch)

Before Objective (a) insert Part of

For Objective (b): Capacity-building in housing and land registration and housing rights

read Part of objective (b): Capacity-building in housing, land registration and housing rights

Delete

Objective (d): Finance and credit

- (i) Interregional workshop on microcredit systems for low-income settlements;
- (ii) Advisory services on self-help housing schemes, housing finance and microcredit for low-income shelter development, within the context of secure tenure.

Subsection 2 (Urban Development Branch)

Before Objective (a) insert Part of

Objective (b)

This section should read

Part of objective (b): Local capacity in management and decentralization

- (i) Development and testing of manuals, handbooks and other tools for capacity-building in local leadership and urban management;
- (ii) City consultations on sustainable urban development demonstrating benefits of good urban governance.

Page 21

After the last line on the page insert

3. Training and Capacity-building Branch: subprogrammes 1 and 2

Part of objective (b) of subprogramme 1: Capacity-building in housing, land legislation and housing rights

- (i) Capacity-building on promoting secure tenure in post-conflict societies.

Part of objective (g) of subprogramme 1: Shelter/slum-upgrading programmes and projects

- (i) Regional training of trainers and advisers to strengthen institutions and organizations involved in pro-poor slum upgrading programmes.

Part of objective (b) of subprogramme 2: Local capacity in decentralization legislation, management and finance

- (i) Support to national capacity-building institutions through joint strategic planning, strengthening of their own effectiveness and development of learning tools;
- (ii) Municipal management tools for use by cities.

Part of objective (g) of subprogramme 2: Urban governance and city development programmes and projects

- (i) Regional training of trainers and advisers to strengthen operational institutions and organizations in human settlements governance and urban development;
- (ii) Training and action-planning workshops for national professionals and officials involved in sustainable human settlements management and development.

Subsection 3 (Urban Secretariat)

Delete subsection 3 (Urban Secretariat)

and substitute a new section B reading

B. Research, Monitoring and Coordination Division (former Urban Secretariat)

1. Monitoring Systems Branch: subprogrammes 1 and 2

Objective (e) of subprogramme 1: Global monitoring of shelter trends

- (i) Accurate and easily accessible databases containing indicators, statistics and other information on shelter conditions and trends and on progress in implementing the shelter aspects of the Habitat Agenda;

- (ii) Searchable library of best practices and related public information products.

Objective (e) of subprogramme 2: Global monitoring of human settlements trends

- (i) Accurate and easily accessible databases containing indicators, statistics and other information on urban development conditions and trends and on progress in implementing the urban development aspects of the Habitat Agenda;
- (ii) Searchable library of best practices and related public information products.

2. Policy Analysis Branch: subprogrammes 1 and 2

Objective (f) of subprogramme 1: Cross-cutting policy/thematic issues and information

- (i) Policy papers and guidelines on cross-cutting substantive issues of importance for both subprogrammes, such as gender and poverty reduction;
- (ii) Quarterly issues of Habitat Debate.

Objective (f) of subprogramme 2: Cross-cutting policy/thematic issues and information

- (i) Policy papers and guidelines on cross-cutting substantive issues of importance for both subprogrammes, such as gender and poverty reduction;
- (ii) Quarterly issues of Habitat Debate;
- (iii) Documentation for a meeting of the Urban Forum (2002);
- (iv) Global Report on Human Settlements, fourth edition (2003);
- (v) State of the World's Cities report, third edition (2003).

3. Urban Economy and Finance Branch: subprogrammes 1 and 2

Objective (d) of subprogramme 1: Housing finance and credit

- (i) Review of lessons and experience from housing finance in developed and developing countries;
- (ii) Interregional workshop on microcredit systems for low-income settlements;
- (iii) Advisory services on self-help housing schemes, housing finance and microcredit for low-income shelter development, within the context of secure tenure.

Objective (h) of subprogramme 2: Urban and regional economy

- (i) Policy paper on the impact of urbanization on rural development;
- (ii) Policy paper on peri-urban agriculture;
- (iii) Workshop on impact of macroeconomic variables and policies on urban capital investments, employment generation and income enhancement;

- (iv) Report on regulatory constraints on the contributions of the informal economy to urban economic development and poverty eradication, within the framework of good urban governance;
- (v) Interregional seminar on strategies for improving the environment for and enhancing the productivity of the informal sector, including micro- and small-scale enterprises.

Objective (i) of subprogramme 2: Municipal finance

- (i) Financing, pricing and management of municipal services: comparative evaluation of systems, including public-private partnerships;
- (ii) Advisory services supporting improved legislation and better municipal management and finance.

Section B (Regional and technical cooperation division (regional offices))

This section should read

C. Regional and Technical Cooperation Division (regional offices)

Part of objective (a) of subprogramme 1: Global Campaign for Secure Tenure

- (i) Global Campaign for Secure Tenure and related projects operational in all regions.

Objective (g) of subprogramme 1: Shelter and slum-upgrading programmes and projects

- (i) Development of slum-upgrading programmes and policies in Africa, the Arab States, Asia and Latin America (10 projects).

Part of objective (a) of subprogramme 2: Urban Governance Global Campaign

- (i) Regional and country Urban Governance campaigns in progress together with partners, particularly the Cities Alliance.

Objective (g) of subprogramme 2: Urban governance and city development programmes and projects

- (i) Field projects in support of city development strategies in Africa, Asia, Latin America, Central and Eastern Europe and the Arab States (15 projects).

Section C

For C. Programme support division

read

D. Office of Executive Direction (including programme support)
